

# China Life Insurance Ltd., Co.



### Business Strategies



Keep promoting participating policies to further average down cost of liability (COL); Expand product lines to regular premium investment linked products (ILP) with fee income contribution; Target at the Company's long term value enhancement and increase sales of riders to enhance underwriting profits. In 4Q10 the company entered into a joint investment agreement with China Construction Bank (CCB), to begin developing the insurance market in Mainland China.

Acquired Winterthur (07') and PCA Life (09')

Co-investment in China market w/ CCB (10')

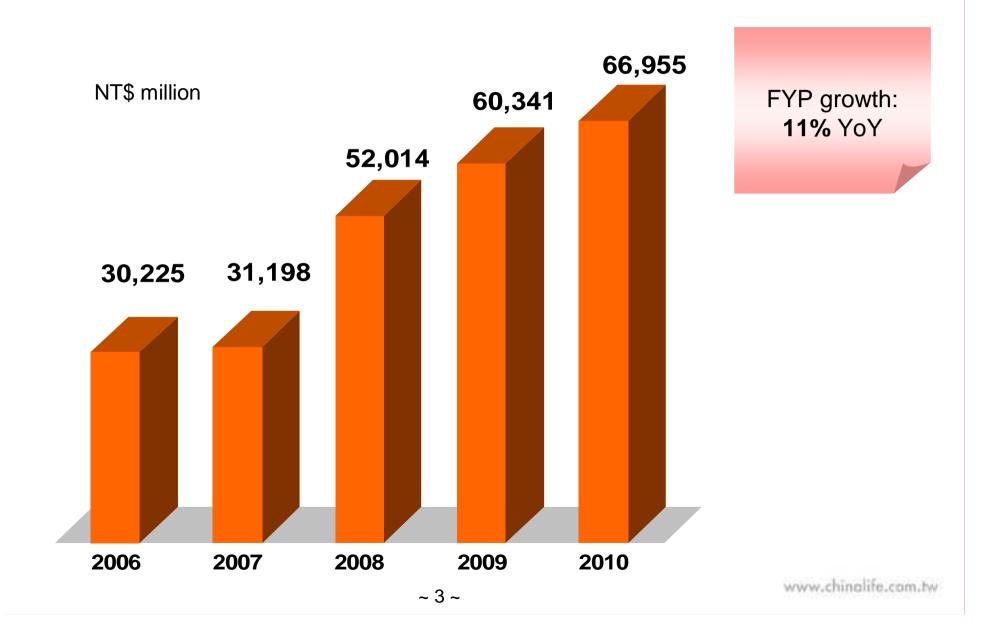


Launch 1<sup>st</sup> participating policy in the industry

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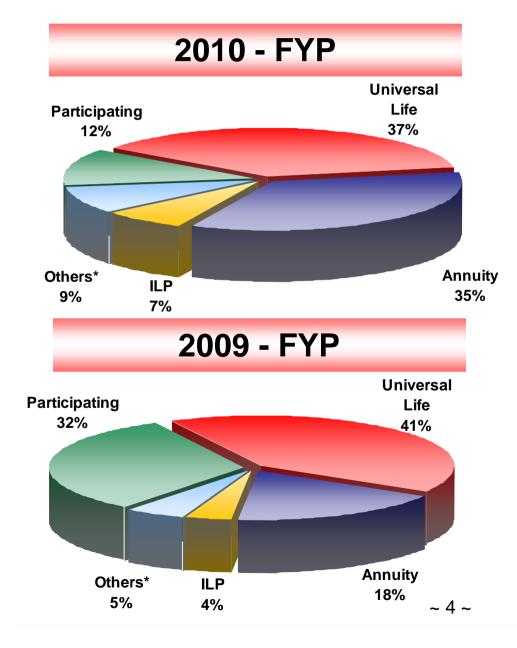
### First Year Premium





### Product Mix (YoY Comparison)





- Cultivate participating products to maintain leading market position
- Build up a complete investment linked product (ILP) platform to satisfy customers with different risk preference
- Keep developing diverse product offering and target at high net worth individuals

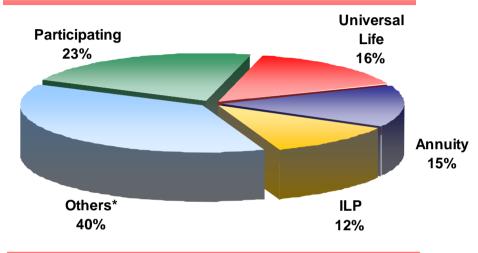
#### \*Others:

incl. Non-participating, A&H, riders, & short term etc.

### Product Mix (APE Comaprison)

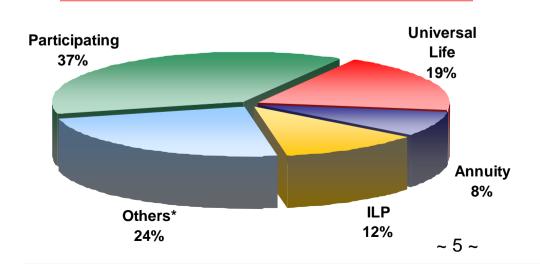


### 2010 - FYP by APE



- Penetrate to regular premium, long duration products with higher profit margin
- Focus on dual-core product strategy to help policyholders with comprehensive wealth management and retirement plans

### 2009 - FYP by APE



#### \* Others:

incl. Non-participating, A&H, riders, & short term etc.

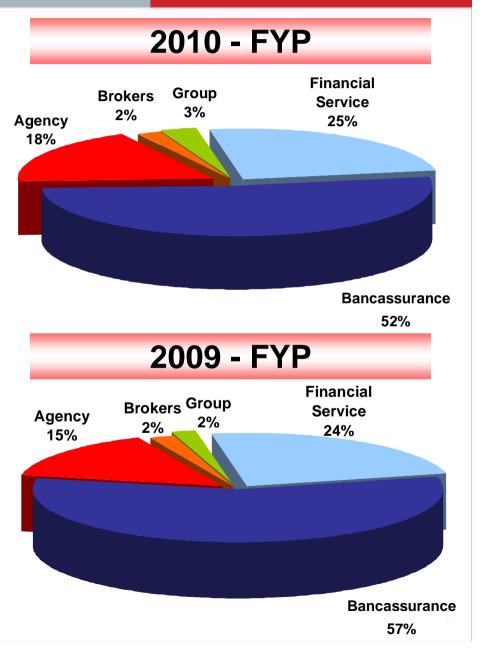
### \*\* <u>APE</u> (Annual Premium Equivalent)

= Total amount of regular premiums from new business + 10% of the total amount of single premiums on business written during the period

### **Distribution Channels (by YoY)**



- Led the market to start bancassurance business in 2000 without support from a holding company. As of 2010, the company has penetrated to 34 banks countrywide
- Introduced an exclusive low-cost, high-productivity financial services team in 1989 to focus on 8,000 high net worth clients, and provide wealth management services to build up loyalty through professionally trained sales team



### **Distribution Channels (by APE)**

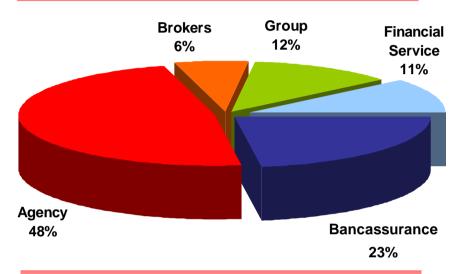


- Expand and broaden multi-channel platform to tap on different segment customers
- Increased agency channel contribution significantly post PCALife acquisition
- Enlarge sales from high profit margin channels and maximize cross-selling opportunities

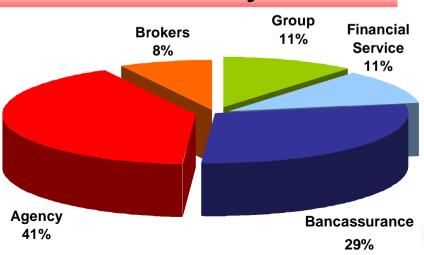
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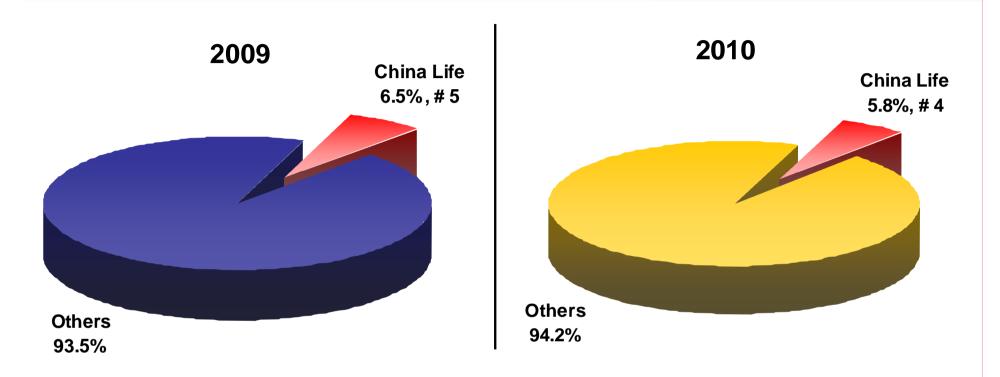


### 2009 - FYP by APE



### Market Share - FYP





- Provide segregated products according to different channel customer demands
- Combine participating & investment linked products to enjoy cross-selling benefits
- Target at high net worth individuals to provide wealth management services
- Develop foreign currency denominated policies
- Strengthen protection on accident & medical policies
- Enlarge protection amount and develop preferred life policies



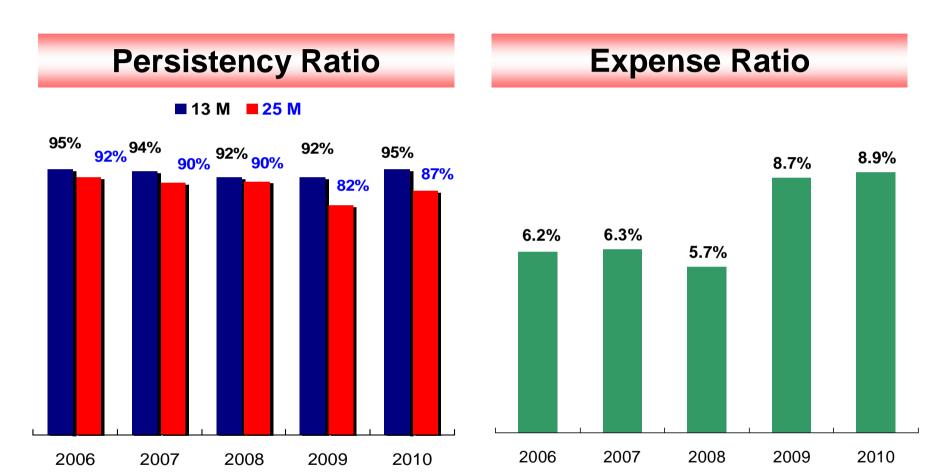
### > Financial Highlights



NT\$ million	2009	2010	+/- %
First Year Premium	60,341	66,955	11%
Total Premium	98,751	120,278	22%
Investment Income	16,016	21,012	31%
Profit before Tax	2,766	2,452	-11%
Income Tax	(50)	911	N/A
Net Profit	2,716	3,363	24%
Basic EPS	2.10	1.97	-6%
Total Asset	561,611	648,753	16%
Paid-in Capital	15,014	17,086	14%
Net worth	24,592	31,821	29%

### Operational Indicators





- Product mix change and sales of regular premium high profit margin products led to higher variable (commission) expense
- Lower 25-month persistency ratio was resulted from PCA Life acquisition, whose in-force policies had a higher lapse ratio. The ratio presents a gradual improvement post integration

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### Investment Philosophy



#### Fixed Income

- Accounts for more than 70% of total invested assets; maintains stable return & yield
- Emphasis on Asset Liability Matching principal
- Domestic fixed income accounts for 37% of total portfolio; No investment in NTDdenominated CBOs nor SIV exposure

#### Domestic Equities

- Focus on equities with long-term upside potential & high dividend yield
- Select undervalued stocks with sustainable profitability growth

#### Foreign Investment

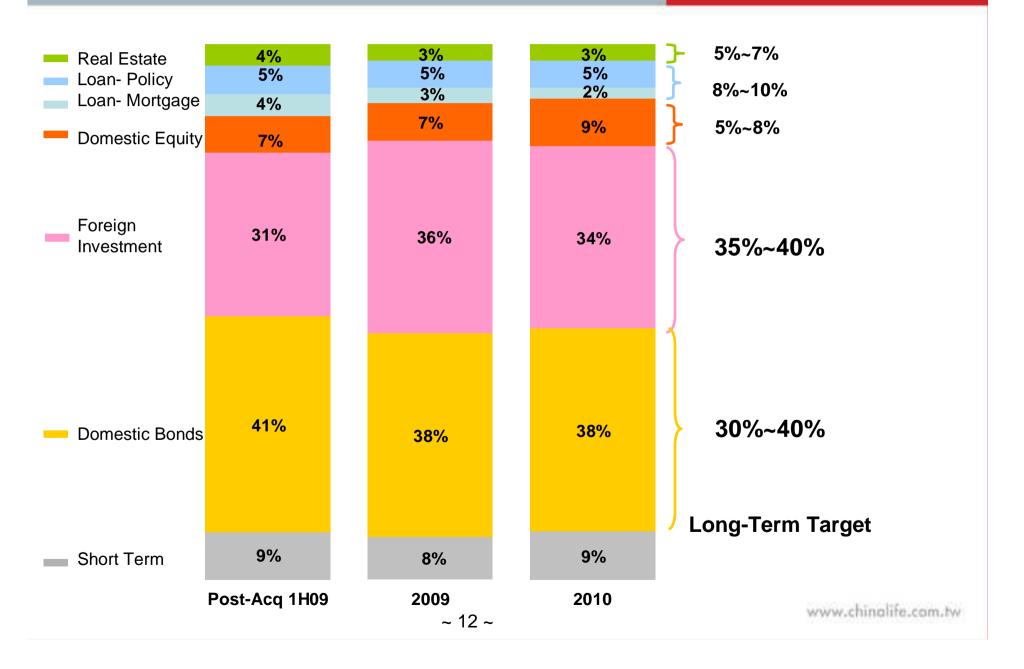
- Assumption of selective interest rate risk
- No exposure to sub-prime or insolvent debts that might result in impairment loss
- Minimum credit rating requirement single A or above
- Utilization of direct hedge & proxy hedge and dynamically adjust hedging ratio
- Gradually increase overseas investment to enhance yield pick-up

#### Real Estate

- 3% of total assets
- Targeting Grade A commercial buildings with 3%+ rental yield
- Selection of areas with high appreciation potential

### Asset Portfolio

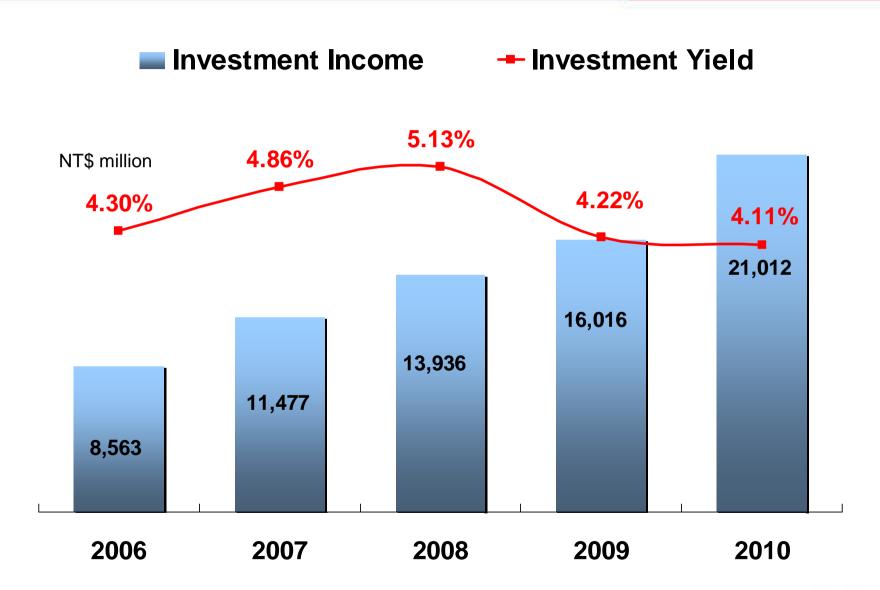






### Investment Income

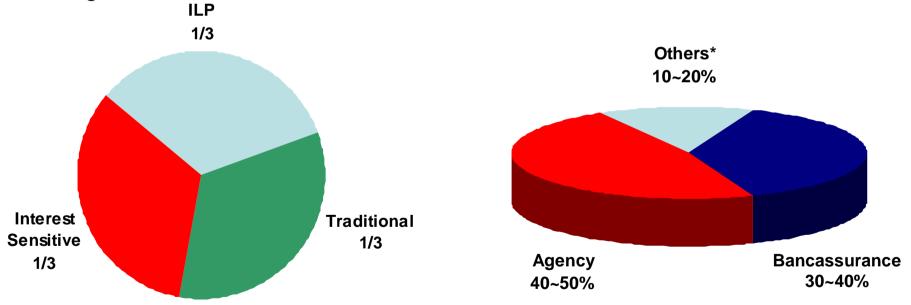




### Post- M&A Business Strategy



- Complementary products (China Life's American participating, interest sensitive, accident & medical policies with PCA Life's English participating, investment linked products (ILP), and high profit margin riders)
- More balanced and comprehensive product mix and distribution channels. Target at:



<sup>\*</sup> Others include financial services team, group insurance and brokers

## Financial Summary



NT\$ million					
	<u>2008</u>	<u>2009</u>	<u>Variance</u>	<u>2010</u>	<u>Variance</u>
Income Statement Data					
Premium Income	75,836	91,683	20.9%	107,384	17.1%
Net Investment Income	13,936	16,016	14.9%	21,012	31.2%
Release of Policy Reserve	42,180	68,052	61.3%	34,471	-49.3%
Other Revenue - separate account	6,038	15,199	151.7%	18,456	21.4%
Miscellaneous Income	645	1,114	72.7%	749	-32.8%
Benefits to Policyholders and Beneficiaries	44,593	69,241	55.3%	38,259	-44.7%
Acquisition and Operation Expenses	4,064	7,633	87.8%	9,112	19.4%
Increase in Policy Reserve	80,270	96,644	20.4%	113,048	17.0%
Other Operating Cost - separate account	6,037	15,199	151.8%	18,457	21.4%
Miscellaneous Expenses	272	581	113.6%	744	28.1%
Net Profit Before Tax	3,399	2,766	-18.6%	2,452	-11.4%
Net Profit	3,174	2,716	-14.4%	3,363	23.8%
Basic Earnings Per Share	2.71	2.10	-22.5%	1.97	-6.2%
Balance Sheet Data					
Total Assets	313,187	561,611	79.3%	648,753	15.5%
Total Liabilities	308,875	537,019	73.9%	616,932	14.9%
Total Stockholders' Equity	4,312	24,592	470.3%	31,821	29.4%

### Year to Year Embedded Value

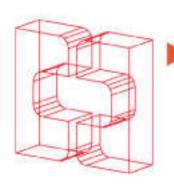


Unit: NT\$ Million (NT\$ Per Share)

Valuation Date	2008/12/31 (Pro-forma)	2009/12/31
Solvency Basis	200% RBC	200% RBC
Rate of Investment Return	Yr1 ~ Yr6 : <b>3.75% ~ 5.15%</b> After Yr7 : <b>5.25%</b> (Int. Sensitive <b>2.75%~4.6%</b> )	Yr1 ~ Yr6 : <b>3.75% ~ 5.15%</b> After Yr7 : <b>5.25%</b> (Int. Sensitive <b>2.75%~4.6%</b> )
Risk Discount Rate	10.50%	10.50%
Adjusted Net Worth*	13,714	33,135
Value of In Force	25,139	28,550
Cost of Capital	(12,215)	(12,266)
Embedded Value	26,638	49,419
Embedded Value Per Share	NT\$22.74	NT\$32.92
V1NB (after CoC)	5,154	6,015

EV per share based on outstanding shares: 1,171 million shares in 2008; 1,501 million shares in 2009





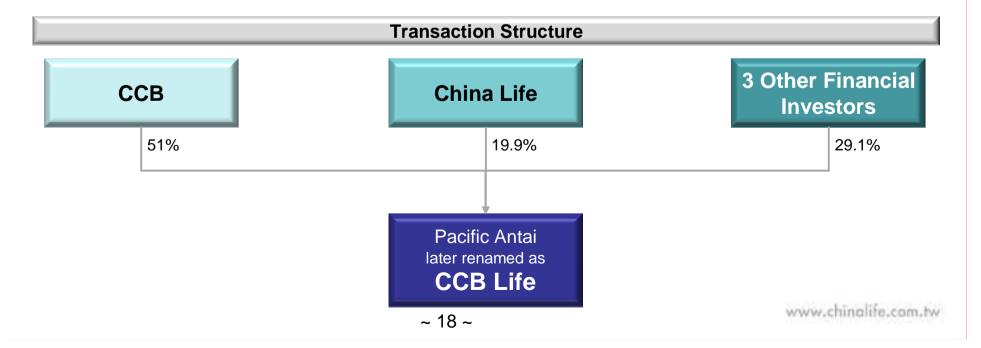
# **China Life and CCB Investment in Pacific Antai**



### Transaction Structure



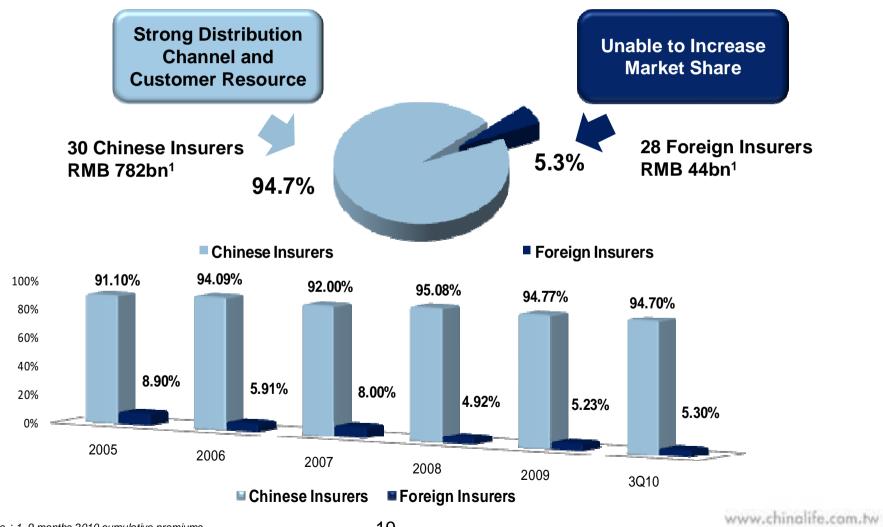
- China Life's equity investment is RMB379 million (approximately NT\$1.78 billion)
- Post-tranaction China Life holds 19.9% stake, while CCB will hold a 51% ownership
- China Life is the only foreign investor and strategic partner of CCB Life
- The transaction represents the **first** cross-straits joint-investment across the banking and insurance sectors post ECFA
- China Life will offer the insurance expertise and technical support to the new entity



### China Life's Mainland China Strategy



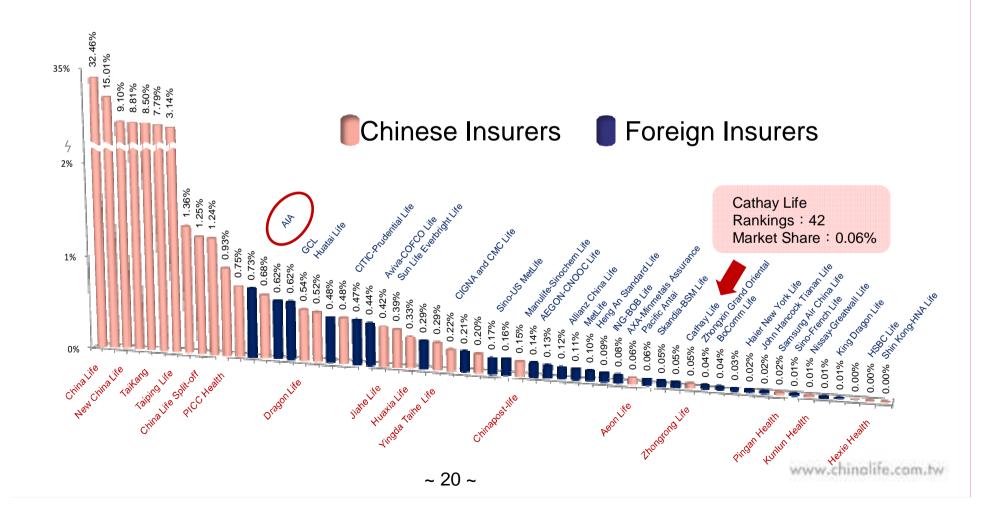
- Team up with the most competitive partner to become a leading life insurer
- 19.9% equity investment in a Chinese insurer is superior to a 50% stake in a foreign insurer



### China Life Insurance Market Overview



- The two largest Chinese life insurers have nearly 50% market share amongst the 58 insurers in the market
- After years of operation, foreign insurers only make up 5.3% market share. The largest foreign insurer, AIA, has only 0.73% market share



### Ideal Partners





**Top 5 Insurer in Taiwan** 

Forbes Asia Fab 50

**Experienced Management Team** 

**Bancassurance Leader** 

**Leader in Participating Policy** 

Solid Financial Structure and **Outstanding Performance** 

**Advanced Risk Management** 



2<sup>nd</sup> Largest Bank Worldwide

Fortune Global 500

**Solid Customer Base** 

2<sup>nd</sup> Most Profitable Among **Global Commercial Banks** 

**Well Established Branch Network** 

Leader in Bancassurance

**Strong Capital Capacity** 



### Business Target



Pacific Antai (CCB Life) is the opportunity for China Life to build a leading bancassurance franchise in the Mainland China market

Current **Status** 

First cross-straits jointinvestment across the banking and insurance sectors post **ECFA** 

After 5 Years

Top five life insurance company in China and #1 bancassurance brand

After 10 Years

Top three life insurance company

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